

UNITED STATES OF AMERICA
DEPARTMENT OF TRANSPORTATION
FEDERAL AVIATION ADMINISTRATION

Air Agency Certificate

Number 9ULR659D

This certificate is issued to

FULCRUM CONCEPTS, LLC

whose business address is

1776 PATRIOT WAY
MATTAPONI, VIRGINIA 23110

*upon finding that its organization complies in all respects
with the requirements of the Federal Aviation Regulations
relating to the establishment of an Air Agency, and is
empowered to operate an approved* REPAIR STATION

with the following ratings:

LIMITED - AIRFRAME
LIMITED - POWERPLANT

*This certificate, unless canceled, suspended, or revoked,
shall continue in effect* INDEFINITELY.

Date issued:
AUGUST 7, 2020

By direction of the Administrator
WILLIAM J
SLAUGHTER
WILLIAM J. SLAUGHTER
MANAGER, EA-FSDO-21, RICHMOND, VA

Digitally signed by
WILLIAM J SLAUGHTER
Date: 2020.08.05
10:42:35 -04'00'

This Certificate is not Transferable, AND ANY MAJOR CHANGE IN THE BASIC FACILITIES, OR IN THE LOCATION THEREOF,
SHALL BE IMMEDIATELY REPORTED TO THE APPROPRIATE REGIONAL OFFICE OF THE FEDERAL AVIATION ADMINISTRATION

Any alteration of this certificate is punishable by a fine of not exceeding \$1,000, or imprisonment not exceeding 3 years, or both